	Hams District Council ase Budget for the Financial Year 2021/22								APPENDIX E	:	
	Service Group	SLT Budget Holder	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
-1	0	Steve Mullineaux	7.054.000	0.007.000	(104.978)	0.400.404	040 440	(000 000)	0	62 478	7 555 000
a) b)	Customer Service & Delivery Place & Enterprise	Chris Brook	7,251,382 (1,730,463)	8,237,382 178.537	52.000	8,132,404 230,537	346,440 (3.216)	(986,000) (1,909,000)	0	(2,100)	7,555,322 (1.683,779)
c)	Governance & Assurance	Drew Powell	4.649.438	5.026.438	1,700	5.028.138	141.728	(377.000)	0	10.900	4.803.766
d)	Strategic Finance	Lisa Buckle	576.858	(1,753,142)	51.278	(1,701,864)	334.000	1.959.000	ň	(71,278)	519.858
۵)	oratogo i mario	LIDA D'AGNAG	0,000	(1,700,142)	01,270	(1,701,004)	004,000	1,000,000	ĭ	(11,210)	010,000
	Total		10,747,215	11,689,215	0	11,689,215	818,952	(1,313,000)	0	0	11,195,167
	Contributions to/(from) Earmarked Reserves		596,457	(33,543)							414,600
	Contributions to/(from) Unearmarked Reserves		0	(312,000)							0
	Reversal of Depreciation		(1,933,000)	(1,933,000)							(1,933,000)
	Net Budget Total		9,410,672	9.410.672							9,676,767
	not bauget rotal		0,410,072	0,410,072						ŀ	0,070,707
	Funded by:										
	Localised Business Rates		2.155.000	2,155,000							2.353.520
	Business Rates Pooling Gain		225.000	225.000							125.000
	Council Tax (modelling an increase of £5 in 21/22)		6.562.617	6.562.617							6.718.291
	Council Tax (modelling an increase of £5 in 21/22) Collection Fund Surplus/(Deficit)		60.000	60.000							(30,397)
			408.055	408.055							428.206
	Rural Services Delivery Grant		408,055								
	Lower Tier Services Grant		0	0							82,147
	Total		9,410,672	9,410,672						L	9,676,767
				20/21 Adjusted			24/22	21/22 Reversal	21/22 Budget	21/22 Salary	21/22
a)	Customer Service & Delivery	ELT Budget Holder	20/21 Base Net	COVID-19	20/21		Pressures/		Preparation	Estimate	Final Base
aj	Customer Service & Delivery	LL1 Dauget Holder	Budget	Base Budget	Virements	Net Budget	(Savings)	Pressures	Virements	Virements	Budget
											_
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1010	Customer Contact Centre	Sarah Moody	435,500	435,500	(146,000)	289,500	9,100	0	0	(100)	298,500
S1020	Planning Applications and Advice	Pat Whymer	(807,600)	(532,600)	0	(532,600)	(1,500)	(275,000)	0	0	(809,100)
S1040 S1304	Local Land Charges Grounds Maintenance	Pat Whymer Sarah Moody	(143,000) 522,195	(92,000) 522,195	0	(92,000) 522,195	7.300	(51,000)	0	18.600	(143,000) 548,095
51304	Grounds Maintenance	Saran Moody	522,195	522,195	0	522,195	7,300	U	0	18,600	548,095

a)	Customer Service & Delivery	ELT Budget Holder	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1010	Customer Contact Centre	Sarah Moody	435,500	435,500	(146,000)	289,500	9,100	0	0	(100)	298,500
S1020	Planning Applications and Advice	Pat Whymer	(807,600)	(532,600)	0	(532,600)	(1,500)	(275,000)	0	0	(809, 100)
S1040	Local Land Charges	Pat Whymer	(143,000)	(92,000)	0	(92,000)	0	(51,000)	0	0	(143,000)
S1304	Grounds Maintenance	Sarah Moody	522,195	522,195	0	522,195	7,300	0	0	18,600	548,095
S1501	General Health	Ian Luscombe	11,000	11,000	0	11,000	0	0	0	0	11,000
S1503	Public Health	Ian Luscombe	(16,323)	(16,323)	0	(16,323)	0	0	0	0	(16,323)
S1531	Licensing	Ian Luscombe	(190,900)	(110,900)	0	(110,900)	0	(80,000)	0	0	(190,900)
S1533	Pest Control	Ian Luscombe	13,500	13,500	0	13,500	0	0	0	0	13,500
S1534 S1535	Pollution Control	Ian Luscombe	(4,100)	8,900	0	8,900 2,750	0	(13,000)	0	0	(4,100)
S1535	Food Safety Health & Safety at Work	Ian Luscombe	2,750 9,900	2,750 9,900	0	2,750 9.900	0	0	0	0	2,750 9,900
S1544	Community Safety	lan Luscombe	9,900 5,600	9,900 5,600	0	9,900 5,600	0	0	0	0	9,900 5,600
S1544	Emergency Planning	Ian Luscombe	9,600	9,600	0	9,600	0	0	0	0	9,600
S1545	Housing Standards	Ian Luscombe	1.000	1.000	0	1.000	0	0	0	0	1.000
S1551	Homelessness	Isahel Blake	153.300	281.300	(18.500)	262.800	0	(128.000)	0	0	134.800
S1552	Housing Advice	Isabel Blake	3.000	3.000	(10,500)	3.000	0	(120,000)	0	0	3.000
S1555	Private Sector Housing Renewal	Ian Luscombe	0,000	0,000	0	0,000	0	0	0	0	0,000
S1565	Housing Benefit Payments	Isahel Blake	13.000	158.000	o o	158.000	145.000	(145,000)	n n	o o	158.000
S1568	Housing Benefit Administration	Isabel Blake	(195.300)	(195,300)	0	(195,300)	0	(,)	0	0	(195,300)
S1571	Council Tax Collection	Isabel Blake	(386,600)	(308,600)	ō	(308,600)	ō	(78.000)	ō	ō	(386,600)
S1574	Council Tax Support	Isabel Blake	(84,000)	(84,000)	0	(84,000)	0	0	0	0	(84,000)
S1998	Case Management Customer Service & Delivery	Sarah Moody	2,135,978	2,135,978	4,522	2,140,500	(5,400)	0	0	131,200	2,266,300
S1999	Specialists Customer Service & Delivery	Catherine Bowen	2,010,400	2,010,400	23,000	2,033,400	57,722	0	0	(6,722)	2,084,400
S2734	Pannier Markets	Ian Luscombe	(90,900)	(57,900)	0	(57,900)	0	(33,000)	0	0	(90,900)
S4001	Senior Leadership Team	Andy Bates	273,700	273,700	0	273,700	8,300	0	0	7,300	289,300
S4002	Extended Leadership Team	Andy Bates	581,100	581,100	0	581,100	15,000	0	0	24,400	620,500
S4004	Corporate Training & Occupational Health	Andy Wilson	38,900	38,900	900	39,800	0	0	0	0	39,800
S4005	Case Management Service Based Training	Sarah Moody	25,800	25,800	0	25,800	0	0	0	0	25,800
S4015	Specialists Service Based Training	Catherine Bowen	29,500	29,500	0	29,500	0	0	0	0	29,500
S4041	Internal Audit	Catherine Bowen	74,600	74,600	2,200	76,800	1,700	0	0	(10,500)	68,000
S4082	Landline Telephones	Mike Ward	39,700	39,700	0	39,700	0	0	0	0	39,700
S4084 S4085	ICT Support Contracts Mobile Phones	Mike Ward Mike Ward	568,820	568,820	3,000	571,820	7,457 0	0	0	0	579,277
			19,000	19,000	0	19,000		0	0	0	19,000
S4086 S4087	ICT Hardware Replacement Photocopiers/MFD's	Mike Ward Mike Ward	36,600 33,900	36,600 33,900	0	36,600 33.900	0	0	0	0	36,600 33,900
S4087 S4100	Specialists Human Resources CoP	Catherine Bowen	90.800	90.800	6.300	97.100	3.000	0	0	1.600	101.700
S4100 S4101	Specialists Legal CoP	Catherine Bowen	142.300	142.300	6,300	142.300	4,700	0	0	(4.800)	142,200
S4101	Specialists Design CoP	Catherine Bowen	49.500	49.500	0	49.500	1,700	0	0	(4,800)	50.400
S4102	Specialists Finance CoP	Catherine Bowen	193.900	193.900	12.000	205.900	5.900	0	0	(4.300)	207.500
S4104	Specialists ICT CoP	Catherine Bowen	247.900	247.900	2 000	249 900	10.000	0	ň	(7,900)	252 000
S4150	Case Management Support Services	Sarah Moody	407.400	407,400	5.600	413.000	6.300	n n	n n	(31,700)	387.600
S4155	Case Management Digital Mail Room	Sarah Moody	72 600	72 600	0,000	72 600	3.300	n	n	(1,900)	74 000
S4160	Corporate Management	Pauline Henstock	149,600	149,600	o o	149,600	0,000	n n	ů.	(1,555)	149.600
S4185	Specialists Strategy & Projects	Catherine Bowen	81.100	81.100	0	81,100	3.000	0	0	(13.000)	71,100
S4196	ICT Customer Support	Sarah Moody	95,100	95,100	ő	95,100	3,100	ő	ő	(35,100)	63,100
S4199	Central Service Overheads	Catherine Bowen	77,900	77,900	0	77,900	0	0	0	(3,800)	74,100
S6040	Borrowing Costs	Pauline Henstock	716,662	716,662	ō	716,662	60,761	ō	ō	0	777,423
S6050	Interest & Investment Income	Pauline Henstock	(203,000)	(20,000)	0	(20,000)	0	(183,000)	0	0	(203,000)
			7,251,382	8,237,382	(104,978)	8,132,404	346,440	(986,000)	0	62,478	7,555,322

b)	Place & Enterprise	Budget Manager	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1030	Economic Development	Sarah Gibson	(700)	(700)	0	(700)	0	0	0	0	(700)
S1060	Community Development	Sarah Gibson	132,400	132,400	0	132,400	3,000	0	0	0	135,400
S1070	Environmental Initiatives	Sarah Gibson	46,300	46,300	0	46,300	0	0	0	0	46,300
S1104	Land & Investment Properties	Laura Wotton	(911,600)	(911,600)	0	(911,600)	0	0	0	0	(911,600)
S1165	Follaton House Offices	Laura Wotton	235,139	267,139	0	267,139	1,700	(32,000)	0	1,000	237,839
S1301	Community Parks & Open Spaces	Laura Wotton	108,900	185,900	(12,400)	173,500	0	(77,000)	0	0	96,500
S1305	Cemeteries & Burials	Laura Wotton	28,500	28,500	0	28,500	0	0	0	0	28,500
S1306	Countryside Recreation	Laura Wotton	500	500	0	500	0	0	0	0	500
S1311	Outdoor Sports & Recreation	Laura Wotton	137,879	157,879	0	157,879	24,621	(20,000)	0	0	162,500
S1365	Flood Defence & Land Drainage	Laura Wotton	46,400	46,400	0	46,400	0	0	0	0	46,400
S1367	Coast Protection	Laura Wotton	53,700	83,700	0	83,700	0	(30,000)	0	0	53,700
S1400	Employment Estates	Laura Wotton	(404,943)	(185,943)	(12,400)	(198,343)	(10,000)	(219,000)	0	(11,000)	(438,343)
S1558	Housing Strategy	Sarah Gibson	2,800	2,800	0	2,800	0	0	0	0	2,800
S2002	Beach & Water Safety	Cam Sims-Sterling	42,500	42,500	0	42,500	0	0	0	0	42,500
S2005	Salcombe Harbour	Cam Sims-Sterling	0	0	0	0	0	0	0	0	0
S2010	Dartmouth Lower Ferry	Cam Sims-Sterling	26,100	271,100	0	271,100	12,500	(245,000)	0	10,200	48,800
S2030	Totnes Depot	Laura Wotton	27,400	27,400	0	27,400	0	0	0	0	27,400
S2043	lvybridge Depot	Laura Wotton	24,475	24,475	0	24,475	0	0	0	0	24,475
S2044	Torr Quarry Depot	Laura Wotton	11,000	11,000	0	11,000	0	0	0	0	11,000
S2101	Car & Boat Parking	Laura Wotton	(1,713,750)	(427,750)	(15,900)	(443,650)	2,700	(1,286,000)	0	(700)	(1,727,650)
S2310	Dog Warden Service	Laura Wotton	5,000	5,000	0	5,000	0	0	0	0	5,000
S2400	Public Conveniences	Sarah Gibson	458,937	458,937	0	458,937	(46,737)	0	0	0	412,200
S2841	Repairs & Maintenance	Laura Wotton	(92,700)	(92,700)	92,700	0	9,000	0	0	(1,600)	7,400
S2884	Supervisors Vehicles	Laura Wotton	5,300	5,300	0	5,300	0		0	0	5,300
			(1,730,463)	178,537	52,000	230,537	(3,216)	(1,909,000)	0	(2,100)	(1,683,779)

c)	Governance & Assurance	Budget Manager	20/21 Base Net Budget	20/21 Adjusted COVID-19 Base Budget	20/21 Virements	20/21 Revised Net Budget	21/22 Pressures/ (Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
			£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1310	Leisure Centres	Jane Savage	(176,300)	(176,300)	0	(176,300)	0	0	0	0	(176,300)
S2017	Street and Beach Cleaning	Jane Savage	1,099,747	1,099,747	0	1,099,747	35,100	0	0	0	1,134,847
S2701	Waste & Recycling Collection Contract	Jane Savage	2,778,367	3,039,367	32,500	3,071,867	89,528	(261,000)	0	0	2,900,395
S2713	Trade Waste Services	Jane Savage	(48,400)	117,600	0	117,600	10,400	(166,000)	0	0	(38,000)
S2716	Food Waste Services	Jane Savage	(3,400)	(3,400)	0	(3,400)	0	Ó	0	0	(3,400)
S3001	Electoral Registration	Neil Hawke	146,200	146,200	0	146,200	2,400	0	0	(7,500)	141,100
S3030	Staff Forum	Lesley Crocker	5,000	5,000	0	5,000	0	0	0	Ó	5,000
S3041	Communications & Media	Lesley Crocker	66,030	66,030	(30,800)	35,230	1,400	0	0	2,100	38,730
S3050	Democratic Representation & Management	Darryl White	311,754	261,754	Ó	261,754	0	50,000	0	0	311,754
S3051	Member Support & Democratic Services	Darryl White	83,600	83,600	0	83,600	2,900	0	0	16,300	102,800
S4200	Insurance	Neil Hawke	329,040	329,040	0	329,040	0	0	0	0	329,040
S4511	Building Control Services	Jane Savage	57,800	57,800	0	57,800	0	0	0	0	57,800
			4,649,438	5,026,438	1,700	5,028,138	141,728	(377,000)	0	10,900	4,803,766

d)	Strategic Finance	Budget Manager	20/21 Base Net Budget £'s	20/21 Adjusted COVID-19 Base Budget £'s	20/21 Virements £'s		21/22 Pressures/ (Savings) £'s	21/22 Reversal of COVID-19 Pressures £'s	21/22 Budget Preparation Virements £'s	21/22 Salary Estimate Virements £'s	21/22 Final Base Budget £'s
\$4009	Non Distributed Costs	Lisa Buckle	539.200	539.200	51.278	590.478	0	0		(71.278)	519.200
S4010	Inflation/Pension Provision	Lisa Buckle	000,200	000,200	01,270	000,470	0	0	0	(71,270)	0.10,200
S4011	Steady State Review	Lisa Buckle	ō	ō	ō	ō	ō	ō	ō	ō	ō
S4175	COVID-19 Government Tranche Funding	Lisa Buckle	0	(2.330.000)	0	(2.330.000)	371.000	1.959.000	0	0	0
S6021	Council Tax Support Grant	Lisa Buckle	37,658	37,658	0	37,658	(37,000)	0	0	0	658
			576,858	(1,753,142)	51,278	(1,701,864)	334,000	1,959,000	0	(71,278)	519,858