

Service Group	SLT Budget Holder	2021 Base Net Budget	2021 Adjusted COVID-19 Base Budget	2021 Virements	2021 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
		£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
a) Customer Service & Delivery	Steve Mullineaux	7,251,382	8,237,382	(104,978)	8,132,404	346,440	(986,000)	0	62,478	7,555,322
b) Place & Enterprise	Chris Brock	(1,730,463)	178,537	52,000	230,537	(3,216)	(1,909,000)	0	(2,100)	(1,683,779)
c) Governance & Assurance	Drew Powell	4,649,438	5,026,438	1,700	5,028,138	141,728	(377,000)	0	10,900	4,803,766
d) Strategic Finance	Lisa Buckle	576,858	(1,753,142)	51,278	(1,701,864)	334,000	1,959,000	0	(71,278)	519,858
Total		10,747,215	11,689,215	0	11,689,215	818,952	(1,313,000)	0	0	11,195,167
Contributions to/(from) Earmarked Reserves		596,457	(33,543)							414,600
Contributions to/(from) Unearmarked Reserves		0	(512,000)							0
Reversal of Depreciation		(1,933,000)	(1,933,000)							(1,933,000)
Net Budget Total		9,410,672	9,410,672							9,676,767
Funded by:										
Localised Business Rates		2,155,000	2,155,000							2,353,520
Business Rates Pooling Gain		225,000	225,000							125,000
Council Tax (modelling an increase of £5 in 21/22)		6,562,617	6,562,617							6,718,291
Collection Fund Surplus/(Deficit)		60,000	60,000							(30,397)
Rural Services Delivery Grant		408,055	408,055							428,206
Lower Tier Services Grant		0	0							82,147
Total		9,410,672	9,410,672							9,676,767

a) Customer Service & Delivery	ELT Budget Holder	2021 Base Net Budget	2021 Adjusted COVID-19 Base Budget	2021 Virements	2021 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
		£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1010 Customer Contact Centre	Sarah Moody	435,500	435,500	(146,000)	289,500	9,100	0	0	(100)	298,500
S1020 Planning Applications and Advice	Pat Whymer	(807,600)	(532,600)	0	(532,600)	(1,500)	(275,000)	0	0	(809,100)
S1040 Local Land Use	Pat Whymer	(143,000)	(92,000)	0	(92,000)	0	(51,000)	0	0	(143,000)
S1304 Grounds Maintenance	Sarah Moody	522,195	522,195	0	522,195	7,300	0	0	18,600	548,095
S1501 General Health	Ian Luscombe	11,000	11,000	0	11,000	0	0	0	0	11,000
S1503 Public Health	Ian Luscombe	(16,323)	(16,323)	0	(16,323)	0	0	0	0	(16,323)
S1531 Licensing	Ian Luscombe	(190,900)	(110,900)	0	(110,900)	0	(80,000)	0	0	(190,900)
S1533 Pest Control	Ian Luscombe	13,500	13,500	0	13,500	0	0	0	0	13,500
S1534 Pollution Control	Ian Luscombe	(4,100)	8,900	0	8,900	0	(13,000)	0	0	(4,100)
S1535 Food Safety	Ian Luscombe	2,750	2,750	0	2,750	0	0	0	0	2,750
S1536 Health & Safety at Work	Ian Luscombe	9,900	9,900	0	9,900	0	0	0	0	9,900
S1544 Community Safety	Ian Luscombe	5,600	5,600	0	5,600	0	0	0	0	5,600
S1545 Emergency Planning	Ian Luscombe	9,600	9,600	0	9,600	0	0	0	0	9,600
S1550 Housing Standards	Ian Luscombe	1,000	1,000	0	1,000	0	0	0	0	1,000
S1551 Homelessness	Isabel Blake	153,300	281,300	(18,500)	262,800	0	(128,000)	0	0	134,800
S1552 Housing Advice	Isabel Blake	3,000	3,000	0	3,000	0	0	0	0	3,000
S1555 Private Sector Housing Renewal	Ian Luscombe	0	0	0	0	0	0	0	0	0
S1565 Housing Benefit Payments	Isabel Blake	13,000	158,000	0	158,000	145,000	(145,000)	0	0	158,000
S1568 Housing Benefit Administration	Isabel Blake	(195,300)	(195,300)	0	(195,300)	0	0	0	0	(195,300)
S1571 Council Tax Collection	Isabel Blake	(386,600)	(308,600)	0	(308,600)	0	(78,000)	0	0	(386,600)
S1574 Council Tax Support	Isabel Blake	(151,000)	(84,000)	0	(84,000)	0	0	0	0	(84,000)
S1998 Case Management Customer Service & Delivery	Sarah Moody	2,135,978	2,135,978	4,522	2,140,500	(5,400)	0	0	131,200	2,266,300
S1999 Specialists Customer Service & Delivery	Catherine Bowen	2,010,400	2,010,400	23,000	2,033,400	57,722	0	0	(6,722)	2,084,400
S2734 Farnier Markets	Ian Luscombe	(90,900)	(57,900)	0	(57,900)	0	(33,000)	0	0	(90,900)
S4001 Senior Leadership Team	Andy Bates	581,100	581,100	0	581,100	8,300	0	0	7,300	596,500
S4002 Extended Leadership Team	Andy Bates	581,100	581,100	0	581,100	15,000	0	0	24,400	620,500
S4004 Corporate Training & Occupational Health	Andy Wilson	38,900	38,900	900	39,800	0	0	0	0	39,800
S4005 Case Management Service Based Training	Sarah Moody	25,800	25,800	0	25,800	0	0	0	0	25,800
S4015 Specialists Service Based Training	Catherine Bowen	29,500	29,500	0	29,500	0	0	0	0	29,500
S4041 Internal Audit	Catherine Bowen	74,600	74,600	2,200	76,800	1,700	0	0	(10,500)	68,000
S4082 Landline Telephones	Mike Ward	39,700	39,700	0	39,700	0	0	0	0	39,700
S4084 ICT Support Contracts	Mike Ward	568,820	568,820	3,000	571,820	7,457	0	0	0	579,277
S4085 Mobile Phones	Mike Ward	19,000	19,000	0	19,000	0	0	0	0	19,000
S4086 ICT Hardware Replacement	Mike Ward	36,600	36,600	0	36,600	0	0	0	0	36,600
S4087 Photocopiers/MFD's	Mike Ward	33,900	33,900	0	33,900	0	0	0	0	33,900
S4100 Specialists Human Resources CoP	Catherine Bowen	90,800	90,800	6,300	97,100	3,000	0	0	1,600	101,700
S4101 Specialists Legal CoP	Catherine Bowen	142,300	142,300	0	142,300	4,700	0	0	(4,800)	142,200
S4102 Specialists Design CoP	Catherine Bowen	49,500	49,500	0	49,500	1,700	0	0	(800)	50,400
S4103 Specialists Finance CoP	Catherine Bowen	193,900	193,900	12,000	205,900	5,900	0	0	(4,300)	207,500
S4104 Specialists ICT CoP	Catherine Bowen	247,900	247,900	2,000	249,900	10,000	0	0	(7,900)	252,000
S4150 Case Management Support Services	Sarah Moody	407,400	407,400	5,600	413,000	6,300	0	0	(3,700)	387,600
S4155 Case Management Digital Mail Room	Sarah Moody	72,600	72,600	0	72,600	3,300	0	0	(1,900)	74,000
S4160 Corporate Management	Pauline Henstock	149,600	149,600	0	149,600	0	0	0	0	149,600
S4185 Specialists Strategy & Projects	Catherine Bowen	81,100	81,100	0	81,100	3,000	0	0	(13,000)	71,100
S4196 ICT Customer Support	Sarah Moody	95,100	95,100	0	95,100	3,100	0	0	(35,100)	63,100
S4199 Central Service Overheads	Catherine Bowen	77,900	77,900	0	77,900	0	0	0	(3,800)	74,100
S6040 Borrowing Costs	Pauline Henstock	(203,000)	(203,000)	0	(203,000)	60,761	0	0	0	(77,423)
S6050 Interest & Investment Income	Pauline Henstock	(203,000)	(203,000)	0	(203,000)	0	(183,000)	0	0	(203,000)
Total		7,251,382	8,237,382	(104,978)	8,132,404	346,440	(986,000)	0	62,478	7,555,322

b) Place & Enterprise	Budget Manager	2021 Base Net Budget	2021 Adjusted COVID-19 Base Budget	2021 Virements	2021 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
		£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1030 Economic Development	Sarah Gibson	(700)	(700)	0	(700)	0	0	0	0	(700)
S1060 Community Development	Sarah Gibson	132,400	132,400	0	132,400	3,000	0	0	0	135,400
S1070 Environmental Initiatives	Sarah Gibson	46,300	46,300	0	46,300	0	0	0	0	46,300
S1104 Land & Investment Properties	Laura Wotton	(911,600)	(911,600)	0	(911,600)	0	0	0	0	(911,600)
S1165 Follaton House Offices	Laura Wotton	235,139	267,139	0	267,139	1,700	(32,000)	0	1,000	237,939
S1301 Community Parks & Open Spaces	Laura Wotton	108,900	185,900	(12,400)	173,500	0	(77,000)	0	0	96,500
S1305 Cemeteries & Burials	Laura Wotton	28,500	28,500	0	28,500	0	0	0	0	28,500
S1306 Countryside Recreation	Laura Wotton	500	500	0	500	0	0	0	0	500
S1311 Outdoor Sports & Recreation	Laura Wotton	137,879	157,879	0	157,879	24,621	(20,000)	0	0	162,500
S1365 Flood Defence & Land Drainage	Laura Wotton	46,400	46,400	0	46,400	0	0	0	0	46,400
S1367 Coast Protection	Laura Wotton	53,700	83,700	0	83,700	0	(30,000)	0	0	53,700
S1400 Employment Estates	Laura Wotton	(404,943)	(185,943)	(12,400)	(198,343)	(10,000)	(219,000)	0	(11,000)	(438,343)
S1558 Housing Strategy	Sarah Gibson	2,800	2,800	0	2,800	0	0	0	0	2,800
S2002 Beach & Water Safety	Cam Sims-Sterling	42,500	42,500	0	42,500	0	0	0	0	42,500
S2005 Salcombe Harbour	Cam Sims-Sterling	0	0	0	0	0	0	0	0	0
S2010 Dartmouth Lower Ferry	Cam Sims-Sterling	26,100	271,100	0	271,100	12,500	(245,000)	0	10,200	48,800
S2030 Tolnes Depot	Laura Wotton	27,400	27,400	0	27,400	0	0	0	0	27,400
S2043 Iybridge Depot	Laura Wotton	24,475	24,475	0	24,475	0	0	0	0	24,475
S2044 Tom Quary Depot	Laura Wotton	11,000	11,000	0	11,000	0	0	0	0	11,000
S2101 Car & Boat Parking	Laura Wotton	(1,713,750)	(427,750)	(15,900)	(443,650)	2,700	(1,286,000)	0	(700)	(1,727,650)
S2310 Dog Warden Service	Laura Wotton	5,000	5,000	0	5,000	0	0	0	0	5,000
S2400 Public Conveniences	Sarah Gibson	458,937	458,937	0	458,937	(46,737)	0	0	0	412,200
S2841 Repairs & Maintenance	Laura Wotton	(92,700)	(92,700)	92,700	0	9,000	0	0	(1,600)	7,400
S2884 Supervisors Vehicles	Laura Wotton	5,300	5,300	0	5,300	0	0	0	0	5,300
Total		(1,730,463)	178,537	52,000	230,537	(3,216)	(1,909,000)	0	(2,100)	(1,683,779)

c) Governance & Assurance	Budget Manager	2021 Base Net Budget	2021 Adjusted COVID-19 Base Budget	2021 Virements	2021 Revised Net Budget	21/22 Pressures/(Savings)	21/22 Reversal of COVID-19 Pressures	21/22 Budget Preparation Virements	21/22 Salary Estimate Virements	21/22 Final Base Budget
		£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s	£'s
S1310 Leisure Centres	Jane Savage	(176,300)	(176,300)	0	(176,300)	0	0	0	0	(176,300)
S2017 Street and Beach Cleaning	Jane Savage	1,099,747	1,099,747	0	1,099,747	35,100	0	0	0	1,134,847
S2701 Waste & Recycling Collection Contract	Jane Savage	2,778,367	3,039,367	32,500	3,071,867					